| 2025/26 - 2027/28 Draft Funding Requirements             |  |                                   |                 |                 |                 |                          |
|--|--|-----------------------------------|-----------------|-----------------|-----------------|--------------------------|
|  |  |                                   | 2025/26         | 2026/27         | 2027/28         |                          |
| Funding Title  | Description of Funding Requirement   | Portfolio Holder / Director       | Funding<br>£000 | Funding<br>£000 | Funding<br>£000 | Category                 |
| Portfolio: Leader of the Council                         |  |                                   | 2000            | 2000            | 2000            |                          |
| Pay Inflation  | Salary inflation estimated at 4% in 25/26, 3% in 26/27, 3% in 27/28, and allowing for annual staff pay increments. | Cllr Kevin Guy / Various          | 23              | 18              | 18              | Revised Budget Proposal  |
| Leader of the Council Total                              |  |                                   | 23              | 18              | 18              |                          |
|  |  |                                   |                 |                 |                 |                          |
| Portfolio: Council Priorities and Delivery               |  |                                   |                 |                 |                 |                          |
| Pay Inflation  | Salary inflation estimated at 4% in 25/26, 3% in 26/27, 3% in 27/28, and allowing for annual staff pay increments. | Cllr Dave Wood / Various          | 165             | 125             | 123             | Revised Budget Proposal  |
| Council Priorities and Delivery Total                    |  |                                   | 165             | 125             | 123             |                          |
|  |  |                                   |                 |                 |                 |                          |
| Portfolio: Resources                                     |  |                                   |                 |                 |                 |                          |
| Reduction in Clean Air Zone Corporate Overheads          | Bring CAZ overheads into baseline budget - reducing the original £280k saving applied to the 23/24 budget.         | Cllr Mark Elliot / Chris Kinsella | 85              |                 |                 | Existing Budget Proposal |
| Cyber Improvements                                       | Provide recurrent funding to maintain 24/7, 365 days per year cyber security monitoring and response contract      | Cllr Mark Elliot / Chris Kinsella | 90              |                 |                 | Revised Budget Proposal  |
| Artificial Intelligence (AI) Investment                  | Introducing AI capabilities to improve resident facing services.   | Cllr Mark Elliot / Chris Kinsella | 65              | 5               |                 | New Budget Proposal      |
| Improved Customer Contact Technology                     | Replacement telephony and contact centre system with modern cloud based technology.                                | Cllr Mark Elliot / Chris Kinsella | 251             | 50              |                 | New Budget Proposal      |
| Savings Rebasing   | Previous staffing savings targets that have been incorporated into the Being Our Best Programme savings.           | Cllr Mark Elliot / Various        | 425             |                 |                 | Revised Budget Proposal  |
| Business Rate Revaluation and Inflation Increases        | Business Rate Revaluation and Inflation Increase on Corporate Properties.  | Cllr Mark Elliot / Various        | 5               |                 |                 | Existing Budget Proposal |
| Contractual Inflation                                    | Annual increases in contract costs within the portfolio.   | Cllr Mark Elliot / Various        | 210             | 371             | 384             | Revised Budget Proposal  |
| Pay Inflation  | Salary inflation estimated at 4% in 25/26, 3% in 26/27, 3% in 27/28, and allowing for annual staff pay increments. | Cllr Mark Elliot / Various        | 558             | 428             | 419             | Revised Budget Proposal  |
| Cloud IT Systems Migration                               | Reversal of previous year's growth - Migration of all IT Systems to Microsoft Azure Cloud Infrastructure.          | Cllr Mark Elliot / Chris Kinsella | (50)            | (85)            | (85)            |                          |
| New Recruitment System                                   | Reversal of previous year's growth - Replacement of iTrent recruitment system.                                     | Cllr Mark Elliot / Chris Kinsella | (25)            |                 |                 |                          |
| Resources Total  |  |                                   | 1,614           | 769             | 718             |                          |
|  |  |                                   |                 |                 |                 |                          |
| Portfolio: Economic and Cultural Sustainable Development |  |                                   |                 |                 |                 |                          |
| Staffing   | Removal of income/recovery target associated with staffing recharges   | Cllr Paul Roper / Chris Major     | 36              |                 |                 | New Budget Proposal      |
| Business Rate Revaluation and Inflation Increases        | Business Rate Revaluation and Inflation Increase on Corporate Properties.  | Cllr Paul Roper / Various         | 38              |                 |                 | Existing Budget Proposal |
| Contractual Inflation                                    | Annual increases in contract costs within the portfolio.   | Cllr Paul Roper / Various         | 32              | 32              |                 | Revised Budget Proposal  |
| Pay Inflation  | Salary inflation estimated at 4% in 25/26, 3% in 26/27, 3% in 27/28, and allowing for annual staff pay increments. | Cllr Paul Roper / Various         | 124             | 93              |                 | Revised Budget Proposal  |
| Economic and Cultural Sustainable Development Total      |  |                                   | 230             | 125             | 123             |                          |
|  |  |                                   |                 |                 |                 |                          |
| OVERALL FUNDING PROPOSALS                                |  |                                   | 2,032           | 1,037           | 982             |                          |